Services Program Capital

Capital Improvement Program

Monthly Bond Report September 2023



Bruns Elementary School Replacement







Table of Contents



CAPITAL PROGRAM SERVICES

Capital Improvement Program

SEPTEMBER 2023 MONTHLY BOND REPORT

PROGRAM OVERVIEW

- Project Management
- Design and Bidding
- Controls
- MWSBE
- Bond Progress Summary
- Project Procurement Next 90 Days
- Bond Summary Schedule
- Project Contractor Teams; Projects in Design/Construction and Substantially Completed/Closed
- School Site Location Maps
 - Elementary Schools
 - Middle Schools
 - High Schools & Specialty Schools

PROJECT STATUS REPORT

MWSBE PARTICIPATION REPORT

PROJECT PROGRESS PHOTOS

PROJECT CONTROLS

- Budget Summary Reports
 - 2013 Bond Series
 - 2017 Bond Series
- Change Orders < \$90,000
- Expenditure Summary

GLOSSARY

PROGRAM OVERVIEW





PROJECT MANAGEMENT

The following is a summary of the activity on the bond-funded projects in construction during the month of September.

The **Bruns Elementary School Replacement** construction manager continues to work in multiple areas of the new building. The exterior sheathing has been installed on the three-story classroom wing and the roofing contractor has mobilized. The mason is installing the load bearing masonry for the kitchen and main mechanical room. Interior studs have begun throughout the building and overhead mechanical, electrical, plumbing (MEP) rough-in continues. Scheduled occupancy is August 2024. The demolition of the old building and associated site work will commence once the new building is occupied.

The **Esperanza Global Academy** (*fka New ES Windsor, Winterfield, idlewild Relief*) construction manager continues to work on building commissioning and is nearing completion. Punch list and project closeout continues. This new 45-classroom school was occupied August 2023.

The **Grove Park Elementary School** (*fka* New ES Hidden Valley, JW Grier, Newell) construction manager continues to work on building commissioning and is nearing completion. Punch list and project closeout continues. This new 45-classroom school was occupied August 2023.

The construction manager for **JT Williams Secondary Montessori** is nearing completion with building commissioning. RTU's have been replaced with permanent units. The project is now in the closeout phase. The renovated buildings were occupied in August 2023.

The **Lincoln Heights** Montessori School repurpose project renovations are complete. The project is now in the closeout phase. The building was occupied in August 2023.

The **Mountain Island Lake Academy Gym/Classroom Addition** construction manager is working on their closeout activities along with punch list items. The new building is occupied.

The **New Elementary School (Elon, Hawk Ridge, Polo Relief)** construction manager continues to manage multiple trades on the project. MEP continued with above ceiling and in wall rough-ins. The glass and glazing contractor progressed throughout the building with windows and storefront. The site work contractor installed Beau Riley Road and continued with final grading around the building. The new 45-classroom elementary school is located across from the Ardrey Kell High School and scheduled occupancy is August 2024.

The **New High School (South, Ardrey Relief)** construction manager continued coordinating multiple trades on site. The mason completed the load bearing masonry on the Gym/Auditorium building and continued with interior masonry. The spray foam contractor mobilized to begin spraying the exterior air barrier with the brick mason following. Interior stud installations continued along with MEP rough-ins. Spray fireproofing progressed well along with the installations of the exterior sheathing on the classroom wing. The site work contractor continued with final grading, removal of excess spoils, the remaining site walls, and installation of the bottomless culvert. The new 100-classroom relief high school scheduled occupancy is August 2024.

The **Northwest School of the Arts** Phase 1 construction manager continued to coordinate the site contractor on the project. The site demolition has occurred and the underground detention materials have been delivered to the project. The Phase scope includes the underground storm water detention system and new car parking lot in preparation for the new building in Phase 2.





The **West Charlotte High School** construction manager is substantially complete with Phase 2. Occupancy approvals have been granted for all athletic buildings. Baseball and Softball fields are complete. Punch list and project closeout continues.

DESIGN AND BIDDING

The following is a summary of the activity on the bond-funded projects in design and bidding phase during the month of September.

The **Northwest School of the Arts** Phase 2 design documents continue to progress in their construction document development. Documents will be submitted for permitting approval in early October. Phase 2 scope includes a new administration, visual/performing arts building and other campus renovations.

The **South Mecklenburg High School Addition** Phase 1 project work continues its procurement of long lead equipment for the project. The remaining scopes of work have been bid and approved by the BOE. Notice to Proceed is issues and early site preparation work is underway. The project consists of a 3-story classroom addition providing 19 classrooms that support the CTE program, visual arts and the JROTC program. Scheduled occupancy of the new building is January 2025.

CONTROLS

Expenditures for the month of September were \$13.9M. This brings our fiscal year to date total to \$48.7M against the 2024 fiscal year cash flow projection of \$165M. The Controls team provided updated cash flow data to Mecklenburg County Finance Department for the remaining 2017 Bond projects. The Controls team also continues the reconciliation and closeout of completed 2017 bond projects. Completed purchase orders are being closed out. Available funding identified from completed purchase orders are being accumulated to be used for future capital needs. The 2023 bond projects are in the planning process and contracts are being submitted.

Board of Education approval was received on September 12 for the Phase 2 construction contract for South Mecklenburg classroom building.

The Controls team continues to submit notices of potential changes at school sites so senior staff can adequately evaluate any issues. Additionally, the Controls team continues the processing of contracts, invoices, preparing notices of potential change, change orders, pay applications, and check requests for projects under construction. Captured construction cost data is used to prepare financial reports such as detailed cost reports, budget summaries, reconciliation to CMS books, revisions to and updated cash flows and complete special financial requests by CMS and Mecklenburg County. This process, along with data compilation and management, allows senior staff to provide the proper guidance/direction and accurate information to the program.

MWSBE

As of September 2023 the overall MWSBE utilization percentage related to design and construction of the 2017 bond projects is 45.68% which includes 19.54% participation by minority contractors, 22.47% by women contractors and 3.67% participation by small business contractors. This accounts for more than \$412 million of utilization by Minority, Women and Small Business Contractors.

The Diversity & Inclusion Office of Charlotte-Mecklenburg Schools continued to conduct several individual virtual orientations with new MWSBE contractors and prime contractors. In addition, team members also attended/hosted the following outreach sessions/pre-bid meetings and/or workforce development opportunities:





Outreach Sessions:

- MYEP Advisory Council Meeting
- Charlotte MED Week Planning Meeting

The Director of Diversity, Equity & Inclusion presented to the Board of Education an overview of MWSBE utilization for Fiscal year 2022-2023. Overall, \$515.1 million eligible expenditures were analyzed with \$120.3 million or 23.35 percent spent with MWSBE firms. Of the \$120.3 million, CMS spent 54 percent or \$65 million with non-minority females, 35 percent or \$42 million with minority firms and 11 percent or \$13 million with small businesses. Overall:

- At 23.35% of eligible spend, CMS achieved \$120.3 million in total MWSBE spending Third highest in CMS
 History
- Achieved/Exceeded MBE aspirational goals in three of the four categories (construction, architecture/engineering and contracted services)
- Overall MBE spend of \$42M Third highest in CMS History
 - African American \$20M or 47%
 - Hispanic \$8M or 20%
 - Asian \$7.5M or 18%
 - Native American \$6.6M or 15%
- Esperanza Elementary Designed by MBE design firm and built by WBE/MBE Joint venture
- Achieved/Exceeded WBE aspirational goals in three of the four categories (construction, contracted services and goods)
- Increased SBE spend by \$5M

Workforce Development:

New Hires	• 30 Full-time
	• 18 Part-time
Internships (Mayor's Youth Employment Program, CPCC Construction program and CMS college graduates)	16 High School21 College
Activities	40 student workshops/site tours

Over the next month, team members will continue to work with contractors interested in bidding on the upcoming school projects utilizing various virtual tools to communicate. Contractors are encouraged to review bid advertisements in Charlotte Observer and register as a vendor on the North Carolina Interactive Purchasing System for notification of the various opportunities.





BOND PROGRESS SUMMARYAs of September 2023

Funding So	ource and Value	Amount Committed/Pending	Amount Paid to Date	Amount Expended This Period		
'13 Bond	\$316,067,527	\$314,178,677	\$314,087,076	(\$311,150)		
'17 Bond	\$1,005,473,959	\$984,420,970	\$819,915,555	\$14,248,104		
Grand Total	\$1,321,541,486	\$1,298,599,647	\$1,134,002,631	\$13,936,954		





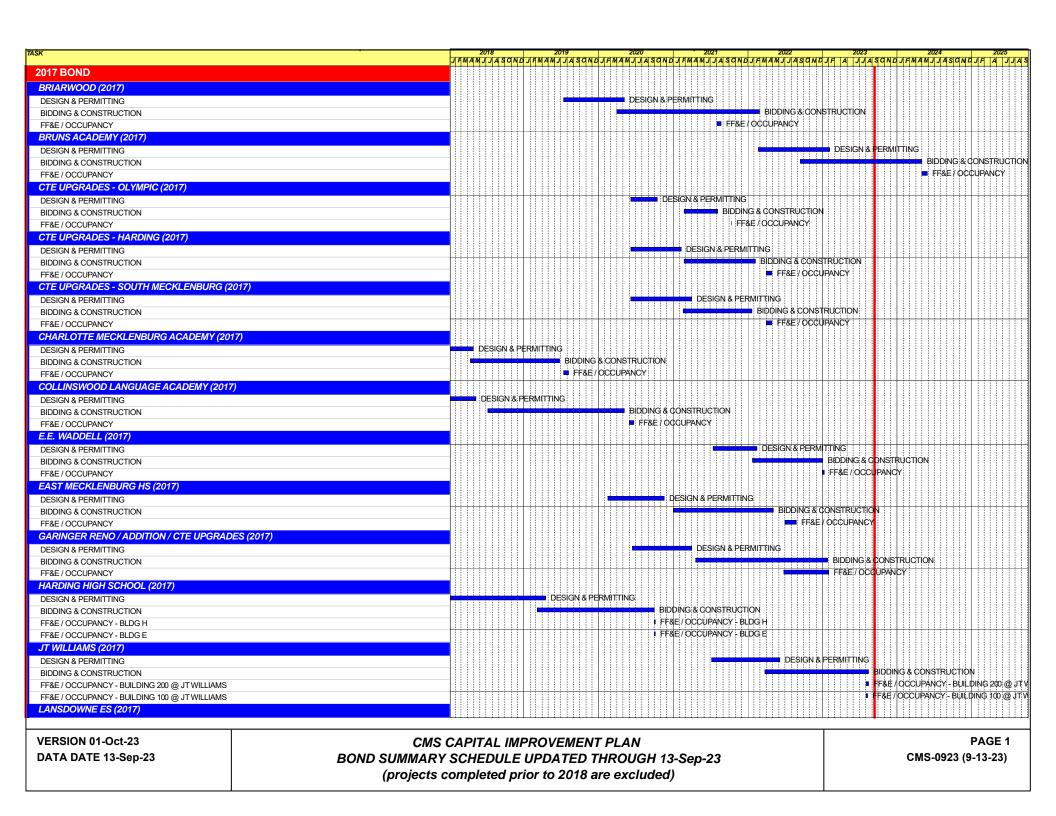
UPCOMING MAJOR CONSTRUCTION PROCUREMENT DATES

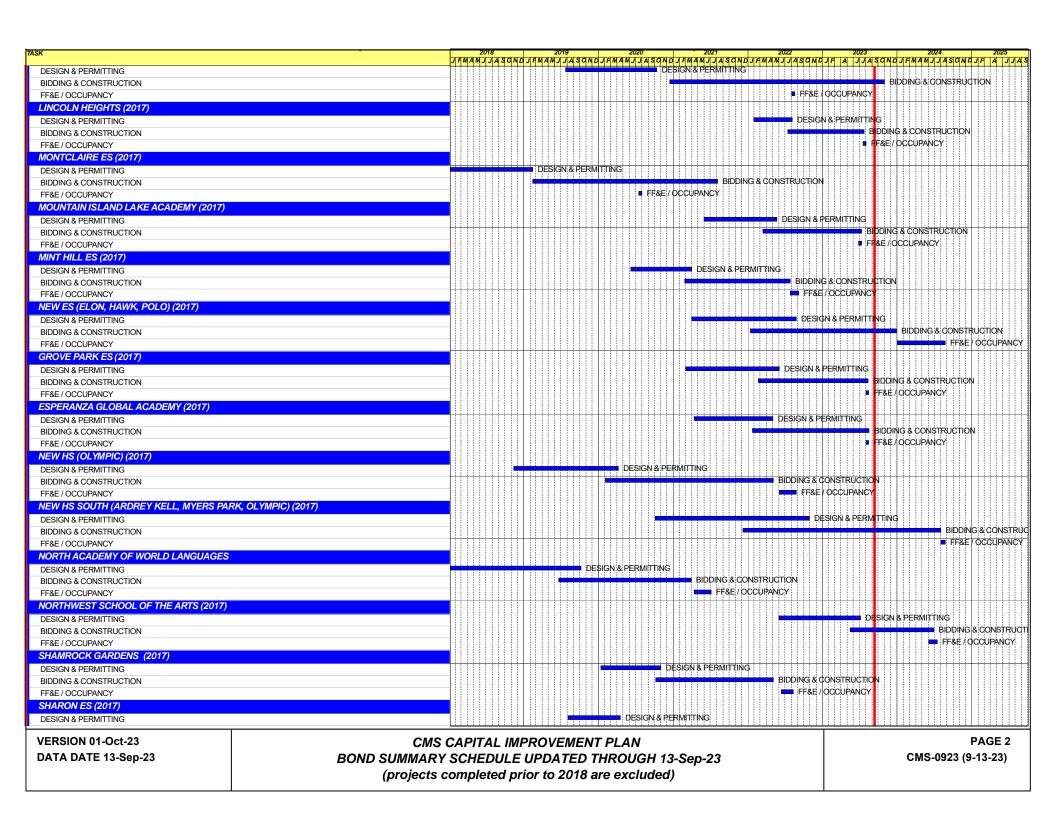
Three-Month Look Ahead

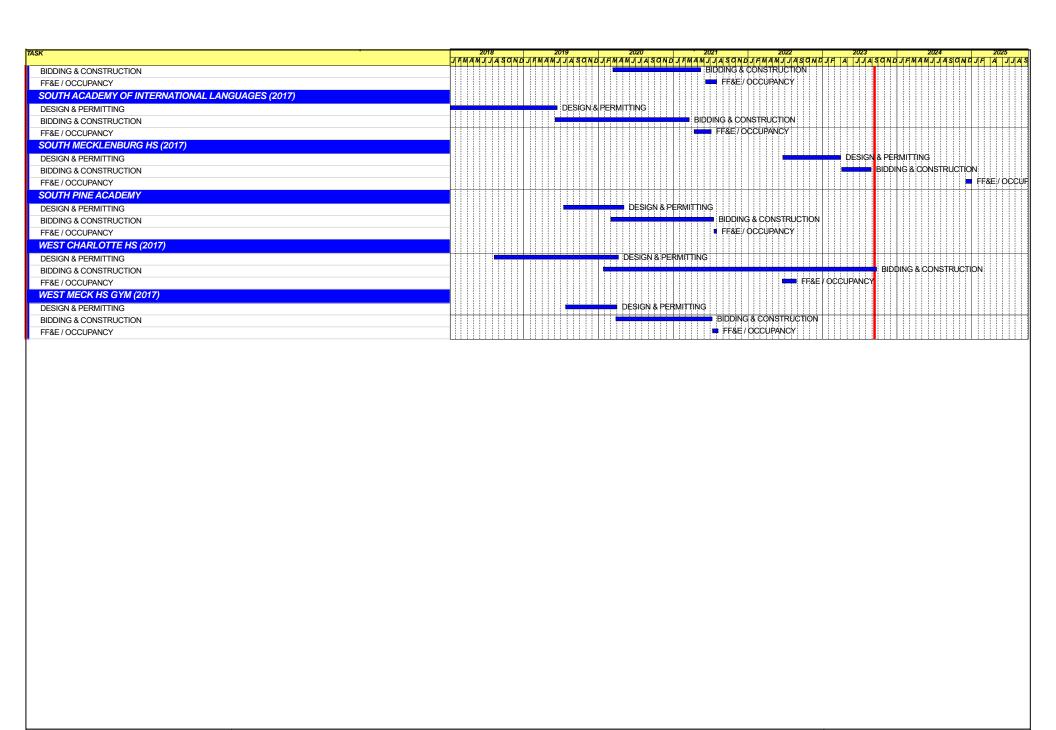
School Name Bid Dates*

None

* NOTE: Work In Progress...Dates Subject to Change.







Capital Improvements Program Projects in Design or Under Construction

School	Architect	General Contractor/CM
Projects In Design		
Northwest School of the Arts Addition (17)	LS3P	Balfour Beatty
Projects in Bid/Award/Construction Phase		
New ES (Elon,Hawk Ridge, Polo Ridge) (17)	Little Diversified	Balfour Beatty
New Bruns Avenue ES (17)	ADW	Edifice, Inc.
New HS (South, Ardrey) (17)	Ratio	Messer
South Mecklenburg High School Addition (17)	Morris Berg	Balfour Beatty

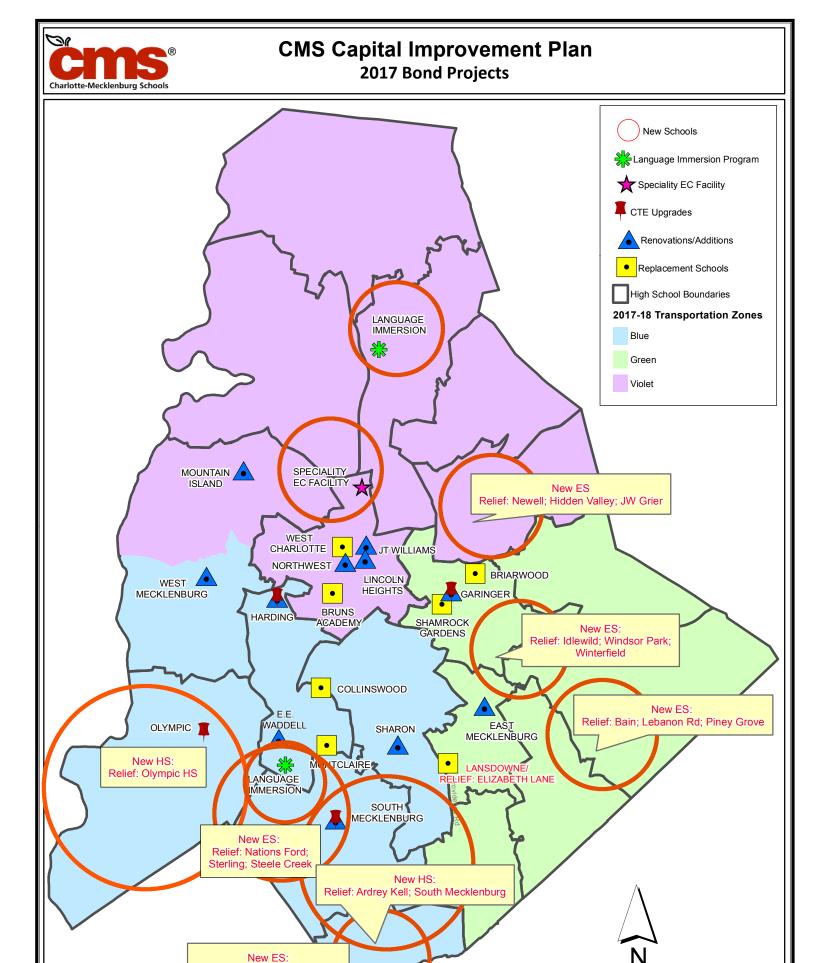
Capital Improvements Program Projects Substantially Completed/Closed *

School	Turnover Year	Architect	General Contractor
J.T. Williams (17)	Aug-23	FWA	New Atlantic Contracting
Lincoln Heights Repurpose (17)	Aug-23	Neighboring Concepts	Randolph & Sons
Mountain Island School (17)	Aug-23	ADW	Whiting-Turner
Grove Park ES (17)	Aug-23	ADW	Edifice, Inc.
Esperanza Global Academy (17)	Aug-23	Neighboring Concepts	Rodgers-Holt Brothers
E.E. Waddell (17)	Jan-23	Moseley	Randolph & Sons Builders
Garinger Addition/Renovation & CTE (17)	Jan-23	LS3P	Balfour Beatty
West Charlotte High School (17)	Aug-22	LS3P	Rodgers-Holt Brothers
Lansdowne Elementary School Replacement (17)	Aug-22	Perkins Eastman	Edifice, Inc.
Palisades High School (Olympic Relief) (17)	Aug-22	Little Diversified	Edifice, Inc.
Shamrock Gardens Elementary School Replacement (17)	Aug-22	Little Diversified	Rodgers-Holt Brothers
Mint Hill ES (17) (fka Bain, Lebanon Rd, Piney Grove)	Aug-22	FWA	Metcon
East Mecklenburg High School (17)	May-22	Morris Berg	Turner Construction
CTE (Harding, Olympic, South) (17)	Jan-22	MPS	Branch Brownstone
Briarwood Elementary School Replacement (17)	Aug-21	ADW	New Atlantic Contracting
Montclaire Elementary School (17)	Aug-21	WHN	Messer Construction
North Academy of World Languages (17)	Aug-21	ADW	New Atlantic Contracting
Sharon Elementary School (17)	Aug-21	Clark Nexsen	Samet
South Academy of International Languages (17)	Aug-21	FWA	Messer Construction
South Pine Academy (17)	Aug-21	FWA	Metcon
West Mecklenburg Gym (17)	Aug-21	Moseley	Barnhill/D.A. Everett
Collinswood Language Academy (17)	Aug-20	Perkins Eastman	Turner Construction
Harding High School Renovation (17)	Aug-20	SFLA	Barnhill Contracting
Rea Farms STEAM Academy (13)	Aug-20	Little Diversified	Balfour Beatty
Ashley Park K-8 Conversion (13)	Aug-19	ADW	Turner Construction
Druid Hills K-8 Conversion (13)	Aug-19	ADW	Edifice, Inc.
Selwyn Elementary (13)	Aug-19	Clark Nexsen	Balfour Beatty
Charlotte Mecklenburg Academy (17)	Aug-19	KSQ	Edifice, Inc.
Davidson K-8 (13)	Aug-19	Littlle Diversified	Gilbane
CTE - North Mecklenburg High (13)	Aug-19	LS3P	Shiel Sexton
CTE - Not th Mecklehold y Flight (13)	Mar-19	LS3P	Hostetter & Son
CTE - Independence (13)	Mar-19	LS3P	D.E. Brown
CTE - West Mecklenburg (13)	Mar-19	LS3P	Hostetter & Son
Charlotte East Language Academy (13)	Aug-18	Morris Berg	Edifice, Inc
Myers Park High School Phase 3 (13)	Aug-18	Boomerang Design	BE&K
Northridge Middle (13)			Barnhill Contracting
Myers Park High Bldg 2 (13)	Aug-18 Feb-18	Morris Berg Boomerang Design	BE&K
East Mecklenburg High Addition (13)	Jan-18	Bergman (fna Gantt Huberman)	Edifice, Inc.
J.M. Alexander Middle (13)	Aug-17	FWA Group	Balfour Beatty
Northwest School of the Arts Renovation (13)	Aug-17 Aug-17	Moseley	Turner Construction
Renaissance West STEAM Academy (13)	Aug-17	Little Diversified	Rodgers Construction
South Mecklenburg High Addition (13)	Jul-17	SFLA	Barnhill Contracting
Myers Park High Bldg 1 (13)	Sep-16	Boomerang	KBR
Statesville Road Elementary (13)	Aug-16	ADW	JE Dunn
Nations Ford Elementary (13)		Wash Hatem Nelson	Messer Construction
• • •	Aug-16		
Olympic High Addition (13)	Aug-16	McMillan, Pazdan, Smith	Turner Construction
Lawrence Orr Elementary (07)	Aug-15	Cort Architecural Group	DH Griffin/Metcon
Parkside Elementary (07)	Aug-15	Wash Hatem Nelson	Clancy & Theys
Hawthorne High Renovations (07)	Aug-15	Morris-Berg	Balfour Beatty
Newell Elementary (07)	Aug-15	Perkins Eastman	New Atlantic Contracting
Ranson Middle (07)	Aug-15	Morris-Berg	Edifice, Inc.
Vance High	Jan-15	LS3P	Matthews Construction Co., Inc.
Garinger High - Renovations/Addition	Aug-14	Adams Group Architects	Turner Construction
Olympic High - Stadium	Aug-14	Site Solutions	Turner Construction
West Mecklenburg High - Stadium	Aug-14	Site Solutions	Turner Construction
Collinswood - Indoor Air Quality	Aug-14	PEA	The Bowers Group
Lansdowne - Indoor Air Quality	Aug-14	AeroRaq	Tyler 2

Capital Improvements Program Projects Substantially Completed/Closed *

School	Turnover Year	Architect	General Contractor
McKee Road - Indoor Air Quality	Aug-14	McCracken & Lopez	Godfrey Construction
Garinger High - Track & Field	Jul-14	Site Solutions	Turner Construction
Independence High - Gym	Jun-14	Shook Kelly	Shelco, Inc. (CM)
Palisades Park Elementary	May-14	Wash Hatem Nelson	Clancy & Theys
East Mecklenburg High Auditorium	Jan-14	Gantt Huberman Associates	Godfrey Construction Co., Inc.

Projects closed prior to 2014 are not shown



Miles

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Relief: Elon Park; Hawk Ridge; Polo Ridge

CMS Planning Services

PROJECT STATUS REPORT



September 2023

31,243,066				Progress		
	45-classroom replacement facility; replaces school built in 1956.	August 2021	Complete	100 %	Project is complete.	
	New 45-classroom elementary school (K-5); replaces old school built in 1969.	August 2024	Complete	36 %	The Bruns Elementary School Replacement construction manager continues to work in multiple areas of the new building. The exterior sheathing has been installed on the three-story classroom wing and the roofing contractor has mobilized. The mason is installing the load bearing masonry for the kitchen and main mechanical room. Interior studs have begun throughout the building and overhead Mechanical, Electrical, Plumbing (MEP) rough-in continues. The demolition of the old building and associated site work will commence once the new building is occupied.	
9,659,765	Phase I CTE upgrades at Olympic, Harding, Garinger and South Mecklenburg.	January 2022	Complete	100 %	Project is complete.	
17,699,220	New EC school located on the old Statesville Elementary School site.	August 2019	Complete	100 %	Project is complete.	
41,401,384	New 63-classroom K-8 facility on the site of the Smith Family Center.	August 2020	Complete	100 %	Project is complete.	
	Repurpose current E.E. Waddell to reopen as a magnet high school.	August 2023	Complete	100 %	Project is complete.	
10,231,911	This project will provide for the design, and construction of a new 30 classroom building.	August 2022	Complete	100 %	Project is complete.	
	9,659,765 17,699,220 41,401,384 5,137,367	9,659,765 Phase I CTE upgrades at Olympic, Harding, Garinger and South Mecklenburg. 17,699,220 New EC school located on the old Statesville Elementary School site. 41,401,384 New 63-classroom K-8 facility on the site of the Smith Family Center. 5,137,367 Repurpose current E.E. Waddell to reopen as a magnet high school. 10,231,911 This project will provide for the design, and construction of a	school built in 1969. 9,659,765 Phase I CTE upgrades at Olympic, Harding, Garinger and South Mecklenburg. 17,699,220 New EC school located on the old Statesville Elementary School site. 41,401,384 New 63-classroom K-8 facility on the site of the Smith Family Center. 5,137,367 Repurpose current E.E. Waddell to reopen as a magnet high school. 10,231,911 This project will provide for the design, and construction of a August 2022	9,659,765 Phase I CTE upgrades at Olympic, Harding, Garinger and South Mecklenburg. 17,699,220 New EC school located on the old Statesville Elementary School site. 41,401,384 New 63-classroom K-8 facility on the site of the Smith August 2020 Complete Family Center. 5,137,367 Repurpose current E.E. Waddell to reopen as a magnet high school. 10,231,911 This project will provide for the design, and construction of a August 2022 Complete	school built in 1969. 9,659,765 Phase I CTE upgrades at Olympic, Harding, Garinger and South Mecklenburg. 17,699,220 New EC school located on the old Statesville Elementary School site. 41,401,384 New 63-classroom K-8 facility on the site of the Smith Family Center. 5,137,367 Repurpose current E.E. Waddell to reopen as a magnet high school. 10,231,911 This project will provide for the design, and construction of a August 2022 Complete 100 %	

September 2023

Project	Current Project Estimate	Project Scope	** Occupy On	Design Phase	Construction Progress	Project Status	
Esperanza Global Academy (17)	\$ 45,297,022	New 45-classroom elementary school to relieve Windsor, Winterfield, and Idlewild ES.	August 2023	Complete	100 %	The Esperanza Global Academy (fka New ES Windsor, Winterfield, idlewild Relief) construction manager continues to work on building commissioning and is nearing completion. Punch list and project closeout continues.	
Garinger High School (17)	\$ 5,236,979	Project includes the design and construction for renovations of 300 building and a new 16 classroom building.	January 2023	Complete	100 %	Project is complete.	
Grove Park Elementary School (17)	\$ 44,079,387	New 45-classroom elementary school; relieves overcrowding at Hidden Valley, J.W. Grier, Newell.	August 2023	Complete	100 %	The Grove Park Elementary School (fka New ES Hidden Valley, JW Grier, Newell) construction manager continues to work on building commissioning and is nearing completion. Punch list and project closeout continues.	
Harding High School (17)	\$ 13,747,878	Renovation of the kitchen, cafeteria, existing gym (aux) and the addition of a new gym.	August 2020	Complete	100 %	Project is complete.	
JT Williams (17)	\$ 17,032,600	Project includes building renovations to J.T. Williams Montessori magnet.	August 2023	Complete	99 %	The construction manager for JT Williams Secondary Montessori is nearing completion with building commissioning. RTU's have been replaced with permanent units. The project is now in the closeout phase.	
Lansdowne Elementary School (17)	\$ 33,554,188	New 45-classroom school; replaces old school built in 1959 and relieve crowding at Elizabeth Lane ES.	August 2022	Complete	100 %	The Lansdowne Elementary School playfield has been seeded and straw installed. The site contractor continues to work on stabilizing the site. Erosion control perimeter silt fence remains as grassing progresses. The new playgrounds have been installed and opened for students.	
Lincoln Heights Elementary School (17)	\$ 4,588,675	Repurpose and reopen as magnet school.	August 2023	Complete	100 %	The Lincoln Heights Montessori School repurpose project renovations are complete. The project is now in the closeout phase.	
Mint Hill Elementary School (17)	\$ 29,480,274	New 45-classroom elementary school; relieves crowding at Bain, Lebanon Road, Piney Grove.	August 2022	Complete	100 %	Project is complete.	
Montclaire Elementary School (17)	\$ 28,200,634	New 45-classroom replacement facility replacing school built in 1958.	August 2020	Complete	100 %	Project is complete.	

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^{*} Current Budget includes all budget allocations to the facilities included within the 2017 Bond.

September 2023

				Bona Cammary Coptomiser 2020					
Project	Current Project Estimate	Project Scope	** Occupy On	Design Phase	Construction Progress	Project Status			
Mountain Island Lake Academy (17)	\$ 13,239,686	K-8 Phase 2 - New gymnasium and specialty classrooms.	August 2023	Complete	100 %	The Mountain Island Lake Academy Gym/Classroom Addition construction manager is working on their closeout activities along with punch list items. The new building is occupied.			
New Elementary School (Elon, Hawk Ridge, Polo Relief) (17)	\$ 60,641,760	New 45-classroom elementary school to relieve Elon, Hawk Ridge, Polo.	August 2024	Complete	62 %	The New Elementary School (Elon, Hawk Ridge, Polo Relief) construction manager continues to manage multiple trades on the project. MEP continued with above ceiling and in wall rough-ins. The glass and glazing contractor progressed throughout the building with windows and storefront. The site work contractor installed Beau Riley Road and continued with final grading around the building.			
New High School (South, Ardrey) (17)	\$ 146,286,358	New 100 classroom high school to relieve South Mecklenburg, Ardrey Kell and Myers Park HS.	August 2024	Complete	58 %	The New High School (South, Ardrey Relief) construction manager continued coordinating multiple trades on site. The mason completed the load bearing masonry on the Gym/Auditorium building and continued with interior masonry. The spray foam contractor mobilized to begin spraying the exterior air barrier with the brick mason following. Interior stud installations continued along with MEP rough-ins. Spray fireproofing progressed well along with the installations of the exterior sheathing on the classroom wing. The site work contractor continued with final grading, removal of excess spoils, the remaining site walls, and installation of the bottomless culvert.			
North Academy of World Languages (17)	\$ 41,742,062	New 66 classroom K-8 Language Immersion facility located on the old J.M. Alexander Middle School site.	August 2021	Complete	100 %	Project is complete.			

September 2023

Project	Current Project Estimate	Project Scope	** Occupy On	Design Phase	Construction Progress	Project Status
Northwest School of the Arts (17)	\$ 12,167,000	Replace classroom buildings B&D and build classroom addition that supports program. 1st phase includes parking and U/G stormwater.	January 2025	Construction Documents	21 %	The Northwest School of the Arts Phase 1 construction manager continued to coordinate the site contractor on the project. The site demolition has occurred and the underground detention materials have been delivered to the project. The Phase scope includes the underground storm water detention system and new car parking lot in preparation for the new building in Phase 2. The Northwest School of the Arts Phase 2 design documents continue to progress in their construction document development. Documents will be submitted for permitting approval in early October. Phase 2 scope includes a new administration, visual/performing arts building and other campus renovations.
Palisades High School (17)	\$ 107,592,534	New 100 classroom high school; relieves crowding at Olympic High School.	August 2022	Complete	100 %	Project is complete.
Shamrock Gardens Elementary School (17)	\$ 30,084,692	New 45-classroom replacement facility.	August 2022	Complete	100 %	Project is complete.
Sharon Elementary School (17)	\$ 9,125,862	Add 16 classroom building and increase capacity of cafeteria.	August 2021	Complete	100 %	Project is complete.
South Academy of International Languages (17)	\$ 40,669,909	New 71clasroom K-8 Language Immersion facility located on the old Nations Ford Elementary School site.	August 2021	Complete	100 %	Project is complete.
South Mecklenburg High School (17)	\$ 17,322,927	Renovate/replace two classroom buildings built in 1958 to upgrade learning conditions.	January 2025	Complete	2 %	The South Mecklenburg High School Addition Phase 1 project work continues its procurement of long lead equipment for the project. The remaining scopes of work have been bid and approved by the BOE. Notice to Proceed is issues and early site preparation work is underway. The project consists of a 3-story classroom addition providing 19 classrooms that support the CTE program, visual arts and the JROTC program.

September 2023

Project	Current Project Estimate	Project Scope	** Occupy On	Design Phase	Construction Progress	Project Status
South Pine Academy (17)	\$ 30,477,421	New 45-classroom elementary school to relieve Nations Ford, Sterling, and Steele Creek.	August 2021	Complete	100 %	Project is complete.
West Charlotte High School (17)	\$ 104,413,163	New 100 classroom school to replace current facility built in 1954.	August 2022	Complete	99 %	The West Charlotte High School construction manager is substantially complete with Phase 2. Occupancy approvals have been granted for all athletic buildings. Baseball and Softball fields are complete. Punch list and project closeout continues.
West Mecklenburg High School (17)	\$ 6,260,654	Provide new gymnasium, the existing gymnasium will become the auxilliary.	August 2021	Complete	100 %	Project is complete.

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MWSBE PARTICIPATION REPORT

Contract Status Report - MWSBE Participation Commitments

Charlotte-Mecklenburg Schools

2017 Bond

Report Date 10/11/2023 10/11/2023 4:07:48 PM September 2023 Monthly Bond Report

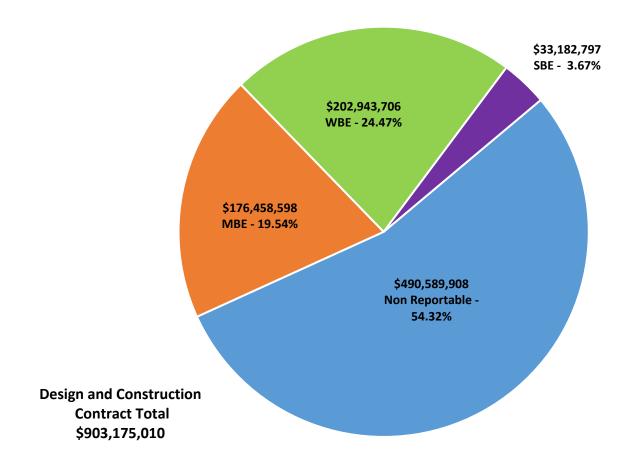
Facility	Contract Amount	African American MBE\$	%	Other MBE \$	%	Total MBE \$	%	Other WBE \$	%	Other SBE \$	%	Total	%
Briarwood Elementary School (17)	\$28,277,548	\$4,038,457	14.28%	\$2,135,619	7.55%	\$6,174,076	21.83%	\$2,187,249	7.73%	\$187,102	0.66%	\$8,548,427	30.23%
Bruns Avenue Elementary School (17)	\$44,695,023	\$3,991,563	8.93%	\$3,833,621	8.58%	\$7,825,184	17.51%	\$8,485,522	18.99%	\$2,436,151	5.45%	\$18,746,857	41.94%
Career and Technology Education (17)	\$6,861,704	\$522,870	7.62%	\$320,115	4.67%	\$842,985	12.29%	\$203,576	2.97%	\$65,475	0.95%	\$1,112,037	16.21%
Charlotte-Mecklenburg Academy (17)	\$17,035,852	\$198,536	1.17%	\$1,031,692	6.06%	\$1,230,228	7.22%	\$928,655	5.45%	\$13,200	0.08%	\$2,172,083	12.75%
Collinswood Language Academy (17)	\$38,527,704	\$649,307	1.69%	\$1,613,104	4.19%	\$2,262,411	5.87%	\$11,363,565	29.49%	\$8,328	0.02%	\$13,634,304	35.39%
E.E. Waddell (17)	\$2,141,097	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$59,254	2.77%	\$0	0.00%	\$59,254	2.77%
East Mecklenburg High School (17)	\$12,642,198	\$603,811	4.78%	\$532,460	4.21%	\$1,136,271	8.99%	\$490,364	3.88%	\$681,075	5.39%	\$2,307,710	18.25%
Esperanza Global Academy (17)	\$41,222,598	\$8,292,015	20.12%	\$4,662,363	11.31%	\$12,954,378	31.43%	\$24,143,175	58.57%	\$1,512,572	3.67%	\$38,610,125	93.66%
Garinger High School (17)	\$3,382,522	\$375,290	11.09%	\$1,453,894	42.98%	\$1,829,185	54.08%	\$922,074	27.26%	\$251,932	7.45%	\$3,003,190	88.79%
Grove Park Elementary School (17)	\$38,708,900	\$4,897,634	12.65%	\$5,138,568	13.27%	\$10,036,203	25.93%	\$2,302,300	5.95%	\$49,132	0.13%	\$12,387,635	32.00%
Harding High School (17)	\$13,015,986	\$1,504,505	11.56%	\$309,667	2.38%	\$1,814,172	13.94%	\$4,050,417	31.12%	\$36,861	0.28%	\$5,901,449	45.34%
JT Williams (17)	\$15,513,502	\$973,801	6.28%	\$343,427	2.21%	\$1,317,228	8.49%	\$3,699,725	23.85%	\$51,800	0.33%	\$5,068,753	32.67%
Lansdowne Elementary School (17)	\$30,736,689	\$2,809,680	9.14%	\$877,274	2.85%	\$3,686,954	12.00%	\$2,266,647	7.37%	\$222,210	0.72%	\$6,175,811	20.09%
Lincoln Heights Elementary School (17	\$2,698,300	\$318,959	11.82%	\$18,800	0.70%	\$337,759	12.52%	\$56,330	2.09%	\$74,503	2.76%	\$468,592	17.37%
Mint Hill Elementary School (17)	\$25,896,540	\$5,223,675	20.17%	\$17,791,909	68.70%	\$23,015,584	88.88%	\$1,192,408	4.60%	\$308,370	1.19%	\$24,516,362	94.67%
Montclaire Elementary School (17)	\$26,093,784	\$3,593,852	13.77%	\$2,260,381	8.66%	\$5,854,233	22.44%	\$5,757,423	22.06%	\$493,707	1.89%	\$12,105,363	46.39%
Mountain Island Lake Academy (17)	\$12,514,576	\$175,291	1.40%	\$833,532	6.66%	\$1,008,823	8.06%	\$870,093	6.95%	\$15,300	0.12%	\$1,894,216	15.14%
New Elementary School (Elon, Hawk R	\$45,539,599	\$5,804,906	12.75%	\$1,535,251	3.37%	\$7,340,157	16.12%	\$10,823,262	23.77%	\$2,856,486	6.27%	\$21,019,905	46.16%
New High School (South, Ardrey) (17)	\$132,952,234	\$3,143,723	2.36%	\$4,927,792	3.71%	\$8,071,515	6.07%	\$6,966,093	5.24%	\$9,971,427	7.50%	\$25,009,035	18.81%
North Academy of World Languages (\$38,092,894	\$1,770,068	4.65%	\$1,575,864	4.14%	\$3,345,931	8.78%	\$3,473,149	9.12%	\$436,793	1.15%	\$7,255,873	19.05%
Northwest School of the Arts (17)	\$9,060,379	\$0	0.00%	\$208,650	2.30%	\$208,650	2.30%	\$100,625	1.11%	\$0	0.00%	\$309,275	3.41%
Palisades High School (17)	\$98,070,130	\$13,482,757	13.75%	\$7,641,104	7.79%	\$21,123,862	21.54%	\$8,317,153	8.48%	\$7,698,589	7.85%	\$37,139,603	37.87%
Shamrock Gardens Elementary School	\$27,148,320	\$2,478,054	9.13%	\$1,636,383	6.03%	\$4,114,438	15.16%	\$21,087,460	77.68%	\$259,554	0.96%	\$25,461,452	93.79%
Sharon Elementary School (17)	\$8,534,491	\$326,844	3.83%	\$283,497	3.32%	\$610,341	7.15%	\$926,873	10.86%	\$217,984	2.55%	\$1,755,197	20.57%

Facility	Contract Amount	African American MBE\$	%	Other MBE \$	%	Total MBE \$	%	Other WBE \$	%	Other SBE \$	%	Total	%
South Academy of International Langu	\$37,073,557	\$6,023,142	16.25%	\$2,431,071	6.56%	\$8,454,213	22.80%	\$10,945,346	29.52%	\$313,999	0.85%	\$19,713,558	53.17%
South Mecklenburg High School (17)	\$15,549,391	\$420,088	2.70%	\$1,105,960	7.11%	\$1,526,048	9.81%	\$128,056	0.82%	\$0	0.00%	\$1,654,104	10.64%
South Pine Academy (17)	\$26,199,712	\$916,165	3.50%	\$19,052,520	72.72%	\$19,968,685	76.22%	\$4,342,256	16.57%	\$237,754	0.91%	\$24,548,695	93.70%
West Charlotte High School (17)	\$95,179,215	\$14,357,815	15.09%	\$5,218,058	5.48%	\$19,575,873	20.57%	\$65,599,651	68.92%	\$3,728,348	3.92%	\$88,903,872	93.41%
West Mecklenburg High School (17)	\$9,810,566	\$283,809	2.89%	\$509,403	5.19%	\$793,212	8.09%	\$1,255,006	12.79%	\$1,054,146	10.75%	\$3,102,365	31.62%
Grandtotal	\$903,175,010	\$87,176,618	9.65%	\$89,281,980	9.89%	\$176,458,598	19.54%	\$202,943,706	22.47%	\$33,182,797	3.67%	\$412,585,102	45.68%

Wednesday, October 11, 2023



MWSBE Participation 2017 Bond Projects



MONTHLY PROJECT PHOTOS





New ES Elon Park, Hawk Ridge, Polo Ridge





New ES Elon Park, Hawk Ridge, Polo Ridge





New ES Elon Park, Hawk Ridge, Polo Ridge





New ES Elon Park, Hawk Ridge, Polo Ridge











New HS Ardrey Kell, South Mecklenburg









New HS Ardrey Kell, South Mecklenburg





Esperanza Global Academy





Esperanza Global Academy





Esperanza Global Academy





Esperanza Global Academy





Grove Park Elementary School





Grove Park Elementary School





Grove Park Elementary School





Grove Park Elementary School





Mountain Island Lake Academy





Mountain Island Lake Academy







Mountain Island Lake Academy





Bruns Elementary School Replacement





Bruns Elementary School Replacement





Bruns Elementary School Replacement





Lincoln Heights







Lincoln Heights







PROJECT CONTROLS

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION 2013 BOND SERIES-CAPITAL IMPROVEMENT PROGRAMS BUDGET STATUS REPORT

	Original Project Budget	Current Project Budget	Committed Amount	Approved Change Orders	Total Committed	Pending Commitments	To Be Committed	Prev Paid To Date	Paid To Date	Balance To Complete	Monthly Expenditure
	(A)	(B)	(C)	(D)	(E)=C+D)	(F)	(G)=(B-E-F)	(H)	(I)	(J)=(B-I)	(K)=(I-H)
A. REPLACEMENT & RENOVATIONS											
1 Career & Technology Education Institutes Phase 1:	\$8,640,000	\$20,274,950	\$6,500,034	\$11,886,062	\$18,386,096	\$0	\$1,888,855	\$18,605,648	\$18,294,498	\$1,980,452	(\$311,150)
2 Davidson K-8 Conversion	\$9,500,000	\$13,461,149	\$2,131,151	\$11,329,998	\$13,461,149	\$0	\$0	\$13,461,149	\$13,461,149	\$0	\$0
3 J.M. Alexander Middle Replacement	\$30,672,000	\$29,845,539	\$4,502,518	\$25,343,021	\$29,845,539	\$0	\$0	\$29,845,539	\$29,845,539	\$0	\$0
4 Nations Ford Elementary Replacement	\$19,440,000	\$19,231,604	\$3,958,871	\$15,272,733	\$19,231,604	\$0	\$0	\$19,231,604	\$19,231,604	\$0	\$0
5 Northwest School of the Arts	\$12,420,000	\$12,868,718	\$2,047,917	\$10,820,801	\$12,868,718	\$0	\$0	\$12,868,719	\$12,868,719	\$0	\$0
6 Oakhurst STEAM Magnet Elementary/Starmount	\$5,940,000	\$5,407,812	\$3,471,397	\$1,936,415	\$5,407,812	\$0	\$0	\$5,407,812	\$5,407,812	\$0	\$0
7 Pre-K-8 Conversions Phase II: Ashley Park/ Bruns	\$24,732,000	\$19,700,807	\$4,167,671	\$15,533,138	\$19,700,809	\$0	\$0	\$19,700,807	\$19,700,807	\$0	\$0
8 Selwyn Elementary	\$2,592,000	\$4,624,831	\$744,799	\$3,880,032	\$4,624,831	\$0	\$0	\$4,624,831	\$4,624,831	\$0	\$0
9 Statesville Road Elementary	\$20,340,000	\$20,648,509	\$5,081,473	\$15,567,037	\$20,648,509	\$0	\$0	\$20,648,509	\$20,648,509	\$0	\$0
10 West Mecklenburg HS	\$0	\$3,993,543	\$3,993,543	\$0	\$3,993,543	\$0	\$0	\$3,993,543	\$3,993,543	\$0	\$0
Total Replacement & Renovations	\$134,276,000	\$150,057,461	\$36,599,373	\$111,569,237	\$148,168,610	\$0	\$1,888,856	\$148,388,160	\$148,077,010	\$1,980,451	(\$311,150)
B. RESPONSE TO ENROLLMENT GROWTH											
1 East Mecklenburg High Addition	\$12,744,000	\$12,083,804	\$4,465,200	\$7,618,603	\$12,083,803	\$0	\$0	\$12,083,803	\$12,083,803	\$0	\$0
2 Myers Park High Addition	\$22,248,000	\$11,040,942	\$1,207,493	\$9,833,448	\$11,040,942	\$0	\$0	\$11,040,941	\$11,040,941	\$0	\$0
3 Northridge Middle Addition	\$6,448,000	\$6,366,170	\$2,114,306	\$4,251,865	\$6,366,171	\$0	\$0	\$6,366,171	\$6,366,171	\$0	\$0
4 Olympic High Addition/Renovation	\$8,964,000	\$8,947,310	\$2,002,694	\$6,944,615	\$8,947,310	\$0	\$0	\$8,947,310	\$8,947,310	\$0	\$0
5 South Mecklenburg High Addition	\$18,360,000	\$16,307,355	\$2,922,282	\$13,385,073	\$16,307,355	\$0	\$0	\$16,307,355	\$16,307,355	\$0	\$0
6 Charlotte East Language Academy (FKA -New Lang	\$30,376,000	\$31,387,929	\$5,740,182	\$25,647,747	\$31,387,929	\$0	\$0	\$31,387,929	\$31,387,929	\$0	\$0
7 Rea Farms STEAM Academy	\$31,376,000	\$38,898,906	\$9,077,465	\$29,821,441	\$38,898,906	\$0	\$0	\$38,898,906	\$38,898,906	\$0	\$0
8 Renaissance West STEAM Academy (FKA New Pre-	\$30,376,000	\$31,698,952	\$5,667,388	\$26,031,564	\$31,698,952	\$0	\$0	\$31,698,952	\$31,698,952	\$0	\$0
9 New High School - South Meck/Ardrey Kell Relief *	\$0	\$9,278,699	\$9,278,699	\$0	\$9,278,699	\$0	\$0	\$9,278,699	\$9,278,699	\$0	\$0
Total Response to Enrollment Growth	\$160,892,000	\$166,010,067	\$42,475,710	\$123,534,357	\$166,010,067	\$0	\$0	\$166,010,066	\$166,010,066	\$0	\$0
C. CONTINGENCY				-	-	-					
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Contingency	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL LOCAL BOND PROGRAM	\$295,168,000	\$316,067,527	\$79,075,083	\$235,103,594	\$314,178,677	\$0	\$1,888,856	\$314,398,226	\$314,087,076	\$1,980,451	(\$311,150)

Original project estimated costs approved by the Board Of Education on July 23, 2013 and approved by the voters of Mecklenburg County on November 5, 2013.

Note: Mecklenburg County's appropriated interest from COPS to increase funding for the 2013 Bond Program.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION 2017 BOND SERIES-CAPITAL IMPROVEMENT PROGRAMS BUDGET STATUS REPORT

BODGET GTATOGREE GRET											
	Original Project Budget	Current Project Budget	Committed Amount	Approved Change Orders	Total Committed	Pending Commitments	To Be Committed	Prev Paid To Date	Paid To Date	Balance To Complete	Monthly Expenditure
	(A)	(B)	(C)	(D)	(E)=C+D)	(F)	(G)=(B-E-F)	(H)	(I)	(J)=(B-I)	(K)=(I-H)
A. REPLACEMENT & RENOVATIONS											
1 Briarwood Elementary *	\$29,091,619	\$31,243,066	\$4,730,710	\$26,410,339	\$31,141,049	(\$1,500)	\$103,517	\$31,135,378	\$31,135,878	\$107,188	\$500
2 Bruns Academy Replacement	\$34,207,808	\$48,859,580	\$4,083,482	\$42,406,336	\$46,489,818	(\$4,295)	\$2,374,057	\$12,484,094	\$14,313,059	\$34,546,522	\$1,828,964
3 Career & Technology Education Upgrades	\$10,101,734	\$9,659,765	\$3,558,120	\$3,766,908	\$7,325,028	(\$176)	\$2,334,913	\$5,716,648	\$6,984,007	\$2,675,758	\$1,267,359
4 Collinswood K-8 *	\$44,172,540	\$41,401,384	\$4,916,632	\$36,484,752	\$41,401,384	\$0	\$0	\$41,401,384	\$41,401,384	\$0	\$0
5 East Mecklenburg HS	\$12,771,594	\$10,231,911	(\$1,659,510)	\$11,823,832	\$10,164,322	\$0	\$67,590	\$10,141,268	\$10,141,268	\$90,643	\$0
6 Garinger HS	\$13,936,979	\$5,236,979	\$665,109	\$3,534,819	\$4,199,927	\$0	\$1,037,052	\$4,253,414	\$3,542,602	\$1,694,377	(\$710,812)
7 Harding University High *	\$18,330,263	\$13,747,878	\$2,045,267	\$11,702,610	\$13,747,877	\$0	\$0	\$13,747,877	\$13,747,877	\$0	\$0
8 Charlotte-Mecklenburg Academy (FKA -EC Specialty	\$18,957,960	\$17,699,220	\$2,175,504	\$15,523,717	\$17,699,220	\$0	\$0	\$17,699,220	\$17,699,220	\$0	\$0
9 Lansdowne Elementary	\$29,391,270	\$33,554,188	\$3,974,250	\$29,465,004	\$33,439,254	\$41,075	\$73,860	\$32,148,585	\$32,459,066	\$1,095,122	\$310,482
10 Lincoln Heights Elementary	\$3,740,478	\$4,588,675	\$2,707,282	\$817,550	\$3,524,832	\$2,500	\$1,061,343	\$2,510,430	\$2,867,731	\$1,720,944	\$357,301
11 Montclaire Elementary Replacement *	\$28,559,390	\$28,200,634	\$2,426,761	\$25,773,873	\$28,200,634	\$0	\$0	\$28,200,634	\$28,200,634	\$0	\$0
12 Mountain Island k-8	\$9,218,439	\$13,239,686	\$1,658,354	\$11,418,864	\$13,077,218	\$12,000	\$150,468	\$11,259,956	\$11,372,688	\$1,866,998	\$112,733
13 Northwest School of the Arts	\$17,632,202	\$12,167,000	\$5,246,669	\$4,700,259	\$9,946,928	\$0	\$2,220,072	\$1,792,856	\$2,527,037	\$9,639,963	\$734,181
14 Shamrock Gardens Elementary *	\$29,890,351	\$30,084,692	\$3,422,159	\$26,234,783	\$29,656,942	\$0	\$427,750	\$29,280,539	\$29,245,138	\$839,554	(\$35,401)
15 Sharon Elementary	\$7,706,528	\$9,125,862	\$1,430,125	\$7,675,679	\$9,105,804	\$0	\$20,058	\$9,079,791	\$9,079,791	\$46,071	\$0
16 South Mecklenburg HS	\$13,352,143	\$17,322,927	\$2,039,316	\$14,216,781	\$16,256,097	\$0	\$1,066,830	\$773,286	\$1,000,699	\$16,322,228	\$227,412
17 E.E. Waddell Magnet HS	\$4,571,709	\$5,137,367	\$2,920,051	\$356,383	\$3,276,433	\$0	\$1,860,934	\$2,674,707	\$2,747,883	\$2,389,484	\$73,176
18 West Charlotte HS Replacement	\$109,977,166	\$104,413,163	\$11,790,165	\$91,558,299	\$103,348,464	\$78,886	\$985,813	\$99,648,658	\$100,728,160	\$3,685,003	\$1,079,502
19 West Mecklenburg HS	\$11,065,440	\$6,260,654	(\$2,370,464)	\$8,631,118	\$6,260,654	\$0	\$0	\$6,260,654	\$6,260,654	\$0	\$0
20 John Taylor Williams	\$13,964,339	\$17,032,600	\$3,562,071	\$12,492,488	\$16,054,559	\$185,085	\$792,956	\$12,953,971	\$13,994,201	\$3,038,399	\$1,040,230
Total Replacement & Renovations	\$460,639,952	\$459,207,232	\$59,322,051	\$384,994,393	\$444,316,444	\$313,575	\$14,577,213	\$373,163,350	\$379,448,976	\$79,758,255	\$6,285,627
B. RESPONSE TO ENROLLMENT GROWTH				-							
1 South Academy of International Languages	\$45,359,367	\$40,669,909	\$5,953,333	\$34,716,308	\$40,669,641	\$0	\$268	\$40,586,977	\$40,586,977	\$82,932	\$0
2 North Academy of World Languages (FKA - New K-8	\$45,359,367	\$41,742,062	\$6,024,166	\$35,717,896	\$41,742,062	\$0	\$0	\$41,742,062	\$41,742,062	\$0	\$0
3 South Pine Academy (FKA - New ES Nations Ford, S	\$29,173,829	\$30,477,421	\$6,880,978	\$23,596,443	\$30,477,421	\$0	\$0	\$30,477,421	\$30,477,421	\$0	\$0
4 Mint Hill Elementary School	\$29,988,332	\$29,480,274	\$3,296,439	\$25,964,556	\$29,260,995	\$0	\$219,279	\$29,022,605	\$29,024,154	\$456,120	\$1,549
5 Esperanza Global Academy (FKA New ES - Windsor	\$30,422,230	\$45,297,022	\$13,232,137	\$31,555,591	\$44,787,727	\$110,825	\$398,469	\$37,783,221	\$38,021,878	\$7,275,144	\$238,656
6 New Elementary School - Elon/Hawk Ridge Relief *	\$30,426,712	\$60,641,761	\$16,384,140	\$43,464,051	\$59,848,190	\$211,795	\$581,776	\$39,681,158	\$41,618,966	\$19,022,794	\$1,937,809
7 Grove Park Elementary (FKA New ES - Hidden Valle	\$30,518,345	\$44,079,387	\$6,397,671	\$36,697,109	\$43,094,780	\$28,000	\$956,607	\$36,605,848	\$37,859,654	\$6,219,734	\$1,253,805
8 Palisades High School	\$109,908,793	\$107,592,534	\$10,855,062	\$96,401,797	\$107,256,858	\$20,042	\$315,633	\$105,568,946	\$105,630,625	\$1,961,909	\$61,679
9 New High School - South Meck/Ardrey Kell Relief *	\$110,287,621	\$146,286,358	\$10,976,504	\$125,664,701	\$136,641,205	\$5,641,410	\$4,003,743	\$71,035,863	\$75,504,842	\$70,781,516	\$4,468,979
Total Response to Enrollment Growth	\$461,444,596	\$546,266,728	\$80,000,429	\$453,778,451	\$533,778,879	\$6,012,072	\$6,475,776	\$432,504,101	\$440,466,579	\$105,800,149	\$7,962,477
C. CONTINGENCY				-							
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Contingency	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3,											

As Of: 9/30/2023

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION 2017 BOND SERIES-CAPITAL IMPROVEMENT PROGRAMS BUDGET STATUS REPORT

	Original Project Budget	Current Project Budget	Committed Amount	Approved Change Orders	Total Committed	Pending Commitments	To Be Committed	Prev Paid To Date	Paid To Date	Balance To Complete	Monthly Expenditure
	(A)	(B)	(C)	(D)	(E)=C+D)	(F)	(G)=(B-E-F)	(H)	(I)	(J)=(B-I)	(K)=(I-H)
TOTAL LOCAL BOND PROGRAM	\$922,084,548	\$1,005,473,960	\$139,322,480	\$838,772,843	\$978,095,324	\$6,325,647	\$21,052,989	\$805,667,451	\$819,915,555	\$185,558,404	\$14,248,104

Original project estimated costs approved by the Board Of Education on July 25, 2017 approved by the voters of Mecklenburg County on November 7, 2017.

The New Elementary School - Elon/Hawk Ridge Relief current Budget includes 6.8M for Park and Recreation Project.

Bruns Academy Replacement current budget includes \$1.5M for Park and Recreation Project.

Current Program Budget reflects a reclass of \$7.4M in expenditures to 2007 Bond Program and \$14.4M in expenditures to 2013 Bond Program.

As Of: 9/30/2023

^{*}Project included in \$33.2M early funding approved by Board Of Education on August 9, 2016 and Mecklenburg Board of County Commissioners on September 6, 2016. On February 19, 2019 an additional \$8M was approved for New Elementary School - Elon/Hawk Ridge Relief site.

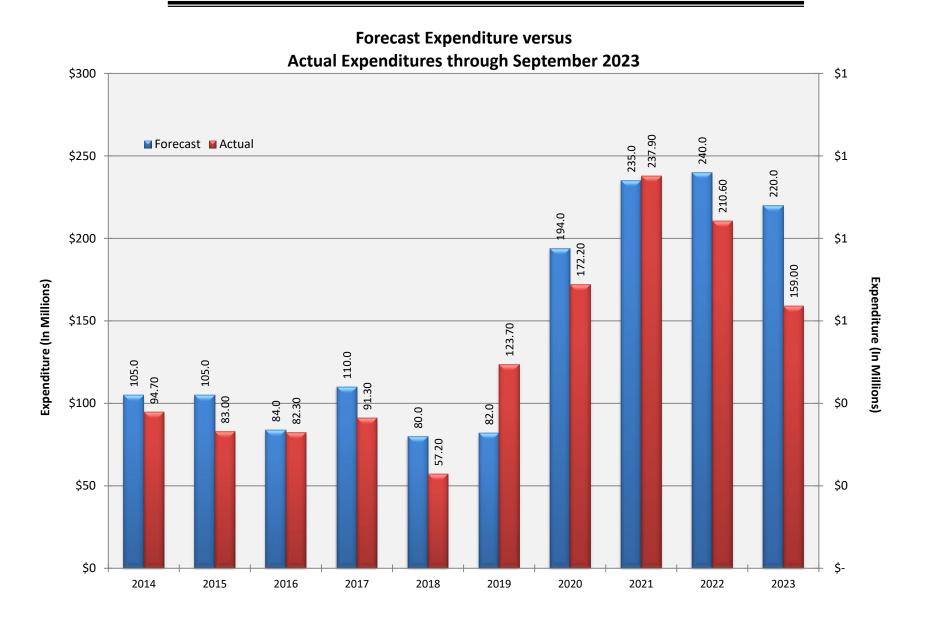
^{*}Current Budget includes an additional \$89.2M to fund increase land and construction costs. The additional funds were approved by the Board of County Commissioners on June 16, 2020.

Charlotte-Mecklenburg Board of Education Approved Construction or Repair Change Orders* Reporting Period: September 2023

Funding Source	Project Name	Contractor	Description	Change Order Amount	Revised Contract Value

^{*} Not previously presented to the Board of Education for Approval (less than \$90,000)

10 YEAR EXPENDITURE SUMMARY



GLOSSARY

Glossary

- **Project Management** This section includes updates from our project managers and describes the currently active construction projects. This includes from Board of Education award thru final completion.
- **Design and Bidding** This section contains updates from our design managers on the projects currently in the design phase. This phase from design award to Board of Education award of construction.
- **Controls** Section includes misc. updates from controls group including expenditures, related Board of Education awards during the reporting period, cash flow information. This section covers all projects from approved bond through final expenditures and bond close with the county.
- MWSBE Contains updates from the MWSBE Director and team, including current activity and summaries of the participation by MWSBE providers on our program.
- **Bond Progress Summary** Provides a summary of bond financials including bond value, committed/pending amounts, paid to date, expended this month.
- **Project Procurement Dates** Next 90 Days major project bid activity.
- **Mobile Swing Space Utilization** Includes a summary of program related swing space currently in use and the schedule of use.
- **Bond Summary Schedule** Current program summary schedule including planned design, construction and FF&E. These activities are fed from detailed schedules and are fine-tuned as project information is available.
- **Project Contractor Teams;** Provides summary of turnover dates for completed/closed projects since 2010 including architects/designers and contractors.
- School Site Location Maps General location of bond projects (2017) by type.
- **Project Status Report** This section of the report provides a summary of the bond project scope, current estimate (all sources), planned occupancy/actual occupancy date. It also provides a current status of the design phase, construction progress and a brief update. The report currently includes 2013 and 2017 bond projects that have or will be completed after to August 2016.
- **MWSBE Participation Report** The MWSBE report provides a summary of the participation on the 2013 & 2017 Bond funded projects.
- **Project Progress Photos** Includes photos of active construction projects.
- Budget Summary Reports These reports are by funding source and summarize financial activity to date on
 the projects. This includes original and current project estimates, committed values, amounts paid to date,
 balances and monthly expenditures.
- Change Orders < \$90,000 This month's approved construction or repair change orders < \$90,000.
- Expenditure Summary Provides a summary of Bond Expenditures by calendar year.